

## NAAZNEEN H. BARMA

Naazneen.Barma@du.edu • +1-303-871-4920  
Josef Korbel School of International Studies, University of Denver  
2201 S. Gaylord Street, Denver, CO 80208, USA

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### ACADEMIC POSITIONS

#### **University of Denver, Josef Korbel School of International Studies** (Denver, CO)

Associate Professor and Scrivner Chair of Public Policy (September 2020 – present)

Founding Director, Scrivner Institute of Public Policy (September 2020 – present)

#### **The Naval Postgraduate School, School of International Graduate Studies** (Monterey, CA)

Associate Chair for Instruction, Department of National Security Affairs (October 2019 – July 2020)

Associate Professor (Tenured), Department of National Security Affairs (July 2017 – July 2020)

Assistant Professor (Tenure-track), Department of National Security Affairs (August 2010 – June 2017)

#### **Berggruen Institute** (Los Angeles, CA)

Berggruen Fellow, Geopolitics and Globalization Program (October 2019 – September 2020)

#### **University of California, Berkeley** (Berkeley, CA)

Visiting Scholar, Center for Long-Term Cybersecurity (October 2018 – September 2019)

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### EDUCATION

**PhD** University of California, Berkeley. Political Science (2007).

**MA** University of California, Berkeley. Political Science (2002).

**MA** Stanford University. International Policy Studies (1997).

**BA** Stanford University. International Relations (Honors) and Economics, Phi Beta Kappa (1996).

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### REFEREED PUBLICATIONS

#### **Books**

Barma, Naazneen H. and Steven K. Vogel, eds. 2022. *The Political Economy Reader: Contending Perspectives and Contemporary Debates*. (2<sup>nd</sup> edition) New York: Routledge.

Barma, Naazneen H. 2017. *The Peacebuilding Puzzle: Political Order in Post-Conflict States*. Cambridge: Cambridge University Press.

Barma, Naazneen H., Elisabeth Huybens, and Lorena Viñuela, eds. 2014. *Institutions Taking Root: Building State Capacity in Challenging Contexts*. Washington, DC: The World Bank.

Barma, Naazneen H., Kai Kaiser, Tuan Minh Le, and Lorena Viñuela. 2012. *Rents to Riches? The Political Economy of Natural Resource-Led Development*. Washington, DC: The World Bank.

Barma, Naazneen H. and Steven K. Vogel, eds. 2008. *The Political Economy Reader: Markets As Institutions*. New York: Routledge.

## Journal Articles

- Barma, Naazneen H. and James Goldgeier. 2022. "How Not to Bridge the Gap in International Relations." *International Affairs* 98 (5), September 2022: 1763–1781.
- Barma, Naazneen H. 2021. "Do Petroleum Rents Fuel Conflict in Developing Countries? A Case Study of Political Instability in Timor-Leste." *Energy Research & Social Science* 75, May 2021.
- Barma, Naazneen H., Naomi Levy, and Jessica Piombo. 2020. "The Impact of Aid Dynamics on State Effectiveness and Legitimacy." *Studies in Comparative International Development* 55 (2), June 2020: 184–203.
- Barma, Naazneen H., Naomi Levy, and Jessica Piombo. 2017. "Disentangling Aid Dynamics in Statebuilding and Peacebuilding: A Causal Framework." *International Peacekeeping* 24 (2), April 2017: 187–211.
- Barma, Naazneen H., Brent Durbin, Eric Lorber, and Rachel E. Whitlark. 2016. "Imagine a World in Which: Using Scenarios in Political Science." *International Studies Perspectives* 17 (2), May 2016: 117–135.
- Barma, Naazneen H. 2014. "The Rentier State at Work: Comparative Experiences of the Resource Curse in East Asia and the Pacific." *Asia & the Pacific Policy Studies* 1 (2), May 2014: 257–272.
- Barma, Naazneen H. 2012. "Peacebuilding and the Predatory Political Economy of Insecurity: Evidence from Cambodia, East Timor, and Afghanistan." *Conflict, Security & Development* 12 (3), July 2012: 273–298.
- Barma, Naazneen H., Giacomo Chiozza, Ely Ratner, and Steven Weber. 2009. "A World Without the West? Empirical Patterns and Theoretical Implications." *Chinese Journal of International Politics* 2, October 2009: 577–596.
- Barma, Naazneen H. 2006. "Brokered Democracy-Building: Developing Democracy Through Transitional Governance in Cambodia, East Timor, and Afghanistan." *IJMS: International Journal on Multicultural Societies* 8 (2), Fall 2006: 127–161.

## Book Chapters

- Viñuela, Lorena, Naazneen H. Barma, and Elisabeth Huybens. 2014. "Overview—Institutions Taking Root: Building State Capacity in Challenging Contexts." in *Institutions Taking Root: Building State Capacity in Challenging Contexts*, eds. Naazneen H. Barma, Elisabeth Huybens, and Lorena Viñuela, 1–33. The World Bank.
- Barma, Naazneen H. and Stephanie Robert Oksen. 2014. "The Institution-Building Context in Lao PDR," "Lao PDR Case Study: Électricité du Laos," and "Lao PDR Case Study: Ministry of Public Works and Transport." in *Institutions Taking Root: Building State Capacity in Challenging Contexts*, eds. Naazneen H. Barma, Elisabeth Huybens, and Lorena Viñuela, 111–178. The World Bank.
- Barma, Naazneen H. 2012. "Petroleum, Governance, and Fragility: The Micro Politics of Petroleum in Post-Conflict States." in *Beyond the Resource Curse*, eds. Brenda Shaffer and Taleh Ziyadov, 330–351. University of Pennsylvania Press.
- Barma, Naazneen H. 2006. "The Emerging Economies in the Digital Era: Market Places, Market Players, and Market Makers." in *How Revolutionary was the Digital Revolution? National Responses, Market Transitions, and Global Technology*, eds. John Zysman and Abraham Newman, 148–170. Stanford University Press.

## Analytical Reports and Papers

- Barma, Naazneen H. and Jana Orac. 2014. "Tailoring Civil Service Pay Analysis and Advice to Context: Challenges, Approaches, and the Case of Lao PDR." *World Bank Policy Research Working Paper Series* # 6744. Washington, DC: The World Bank.

Barma, Naazneen H. 2010. *Lao PDR Civil Service Pay and Compensation Review: Attracting and Motivating Civil Servants*. Report No. 58018-LA, Poverty Reduction and Economic Management Unit, East Asia and Pacific Region. Washington, DC: The World Bank.

Nunberg, Barbara, Naazneen H. Barma, Mark Abdollahian, Amanda Green, and Deborah Perlman. 2010. "At the Frontier of Practical Political Economy: Operationalizing an Agent-Based Stakeholder Model in the World Bank's East Asia and Pacific Region." *World Bank Policy Research Working Paper Series # 5176*. Washington, DC: The World Bank.

Manning, Nick with Naazneen H. Barma, Jean Blondel, Elsa Pilichowski, and Vincent Wright. 1999. *Strategic Decisionmaking in Cabinet Government: Institutional Underpinnings and Obstacles*. Sector Studies Series. Washington, DC: The World Bank.

## **WORK IN PROGRESS**

### **Books**

Barma, Naazneen H., Brent Durbin, and Steven Weber. *How to Make the World More Liberal*. In contract with Oxford University Press.

### **Article Manuscripts**

Barma, Naazneen H. "Mentoring as a Tool for Inclusion." Revise and resubmit.

Tama, Jordan, Naazneen H. Barma, Brent Durbin, James Goldgeier, and Bruce W. Jentleson. "Bridging the Gap in a Changing World: New Opportunities and Challenges for Engaging Practitioners and the Public." Revise and resubmit.

Barma, Naazneen H. "Peacebuilding and the Post-Conflict Power Landscape in Historical Institutional Perspective." Draft.

Barma, Naazneen H., Susanna Campbell, and Aila M. Matanock. "Statebuilding is Dead; Long Live Statebuilding." In progress.

Barma, Naazneen H. and Naomi Levy. "An Analysis of World Bank Development Aid Effectiveness in Cambodia and Laos." In progress.

## **OTHER PUBLICATIONS**

### **Journal Articles**

Barma, Naazneen H. 2017. "Why Dependence on Postconflict Elites Causes Peacebuilding Failures." *Governance: An International Journal of Policy, Administration & Institutions* 30 (1), January 2017: 7–9.

Barma, Naazneen H., Ely Ratner, and Regine Spector. 2009. "Open Authoritarian Regimes: Surviving and Thriving in the Liberal International Order." Project Description. *Democracy & Society* 6 (2), Spring 2009: 8–11.

### **Book Chapters**

Barma, Naazneen H. 2022. "Economic Development: From Orthodoxy to Heterodoxy." in *The Political Economy Reader: Contending Perspectives and Contemporary Debates*, edited by Naazneen H. Barma and Steven K. Vogel, 441–454. New York: Routledge.

Barma, Naazneen H. 2007. "Failed State," and "Regional Development Bank." in *Encyclopedia of Governance*, edited by Mark Bevir, 307–308 and 806–807. New York: SAGE Publications.

### **Book Reviews**

Barma, Naazneen H. 2021. Introduction to roundtable review of Rebecca Lissner and Mira Rapp-Hooper,

*An Open World: How America Can Win the Contest for Twenty-First-Century Order* (Yale University Press, 2020). *H-Diplo* ISSF Roundtable 13–1, September 17, 2021: 2–5.

Barma, Naazneen H. 2021. “This Book Explains When Peacekeeping Works — and When it Doesn’t.” Review of Severine Autesserre, *The Frontlines of Peace: An Insider’s Guide to Changing the World*. The Monkey Cage, *Washington Post* online, August 20, 2021.

Barma, Naazneen H. 2020. Book review of Pamina Firchow, *Reclaiming Everyday Peace: Local Voices in Measurement and Evaluation After War* (Cambridge University Press, 2018). *Perspectives on Politics* 18 (3), September 2020: 1001–1003.

Barma, Naazneen H. 2019. Book review of Susanna P. Campbell, *Global Governance and Local Peace: Accountability and Performance in International Peacebuilding* (Cambridge University Press, 2018). *H-Diplo* ISSF Roundtable X (24): 5–8.

### **Policy Journal Pieces**

Barma, Naazneen H. 2020. “Authoritarianism’s Third Wave.” *Noema Magazine* online, June 25, 2020.

Barma, Naazneen, Brent Durbin, and Andrea Kendall-Taylor. 2020. “Digital Authoritarianism: Finding Our Way Out of the Darkness.” *War on the Rocks* online, February 10, 2020.

Barma, Naazneen H., Ely Ratner, and Steven Weber. 2014. “Welcome to the World Without the West.” *The National Interest* online, November 12, 2014.

Barma, Naazneen H., Ely Ratner, and Steven Weber. 2013. “The Mythical Liberal Order.” *The National Interest* 124, March/April 2013: 56–67.

Barma, Naazneen H., Ely Ratner, and Steven Weber. 2007. “A World Without the West.” *The National Interest* 90, July/August 2007: 23–30

Weber, Steven, Naazneen H. Barma, Matthew Kroenig, and Ely Ratner. 2007. “How Globalization Went Bad.” *Foreign Policy*, January/February 2007: 48–54.

Barma, Naazneen H. and Ely Ratner. 2006. “China’s Illiberal Challenge.” *Democracy: A Journal of Ideas* Issue 2, Fall 2006: 56–68.

### **Short-Form Commentary and Media** (last 5 years)

Barma, Naazneen H. and James Goldgeier. 2022. “How Not to Bridge the Gap in International Relations.” *International Affairs blog*, September 23, 2022.

Featured on Denver Channel 7 ABC, evening news. “A Year After the Insurrection.” January 6, 2022.

Guest on Wisconsin Public Radio, *Central Time*. “How Afghanistan Fell to the Taliban So Quickly.” August 17, 2021.

Barma, Naazneen H. 2020. “The Leaky Pipeline.” *Represent Series*, Defense 360, Center for Strategic and International Studies, October 27, 2020.

Barma, Naazneen H. 2020. “Mentoring is What you Make of It.” *Duck of Minerva* online, June 11, 2020.

Piombo, Jessica, Naazneen H. Barma, and Naomi Levy. 2019. “The Puzzle of International Intervention in Conflict-Affected States.” *Owl in the Olive Tree*, Minerva Research Initiative blog, December 17, 2019.

Barma, Naazneen H., Brent Durbin, and Steven Weber. 2019. “What the Super Bowl Can Teach Us About Foreign Policy.” The Monkey Cage, *Washington Post* online, February 3, 2019.

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### **HONORS AND AWARDS** (select)

**Honoree**, U.S. National Security & Foreign Affairs Leadership List, Center for Strategic and International Studies (CSIS) and the Diversity in National Security Network (2022).

**Korbel Outstanding Teaching Award**, Josef Korbel School of International Studies, University of Denver (2022). A student-nominated award presented to a faculty member who exemplifies Korbel's commitment to students both inside and outside the classroom.

**Faculty Exceptional Service Recognition**, University of Denver (2022).

**Susan S. Northcutt Award**, Women's Caucus for International Studies, International Studies Association (2021). Recognizes a person who actively works towards recruiting and advancing women and other underrepresented scholars in the profession, whose spirit is exceptionally inclusive, generous, and conscientious, and who has made significant contributions to the field of international studies through outstanding scholarship, teaching, and mentoring.

**Richard W. Hamming Annual Faculty Award for Achievement in Teaching**, The Naval Postgraduate School (2018). Awarded on the basis of outstanding teaching, excellence in thesis supervision, and strength of contribution to students beyond the classroom.

**Rear Admiral John Jay Schieffelin Award for Excellence in Teaching**, The Naval Postgraduate School (2015). Awarded on the basis of track record in student and alumni polling.

**Lieutenant Commander David L. Williams Outstanding Professor Award**, The Naval Postgraduate School (2014). Presented to the faculty member of the School of International Graduate Studies who has demonstrated the greatest dedication to the learning and intellectual growth of students.

**Peter H. Odegard Award**, Political Science Department, University of California, Berkeley (2005). Awarded in recognition of scholarly promise and outstanding achievement as a distinguished doctoral candidate.

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## **RESEARCH GRANTS AND FELLOWSHIPS** (last 10 years)

**Carnegie Corporation of New York Grant** (2012–ongoing). Co-Director (with Brent Durbin and Jordan Tama; and previously also with James Goldgeier, Bruce Jentleson, and Steven Weber), “Bridging the Gap: An Initiative for Training, Research, and Outreach to Bridge the Gap Between Academia and the Policy World with a Focus on Foreign Policy and International Relations.”

- Principal Investigator for Carnegie Corporation grant at Josef Korbel School of International Studies, University of Denver, 2023–25 (\$1,057,500).
- Previous grants administered at School of International Service, American University: 2012–14 (\$595,000); 2014–2016 (\$741,000); 2017–18 (\$741,000); 2019–20 (\$741,000); 2021–22 (\$595,000).

**Raymond Frankel Foundation Grant** (2018–ongoing). Co-Director (with Brent Durbin and Jordan Tama; and previously also with James Goldgeier, Bruce Jentleson, and Steven Weber), “Bridging the Gap: New Voices in National Security.” 2018–19 (\$100,000); 2020–22 (\$370,591); 2023–25 (\$721,000). [Grants administered at American University School of International Service.]

**Public Impact Fellowship**, University of Denver (2021).

**Berggruen Fellowship**, Geopolitics and Globalization Program, Berggruen Institute (2019).

**Center for Long-Term Cybersecurity Grant**, University of California, Berkeley (2018–19). Principal Investigator, “Industrialization and Economic Statecraft in the Data Age.” \$60,000.

**Minerva Initiative Research Grant**, U.S. Department of Defense (2013–17). Principal Investigator (with Naomi Levy and Jessica Piombo), “Public Service Provision as Peacebuilding: How Do Autonomous Efforts Compare to Internationally Aided Interventions?” \$892,673.

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## **INVITED TALKS**

### **Scholarly Talks** (last 10 years)

- "The Limits of Liberal Internationalism and the Prospects for Liberal Progress." Pi Sigma Alpha chapter, Middle Tennessee State University (April 2021).
- "Political Order and the Prospects for Peace in Contemporary Afghanistan." World Affairs Council of the Monterey Bay Area, Monterey (May 2019).
- "Peacebuilding and Political Order in Post-Conflict Societies." Center for International Security and Cooperation, Freeman Spogli Institute for International Studies, Stanford University, Palo Alto (May 2018).
- "Political Order in Contemporary Afghanistan: Nation-Building, Civil War, and Post-Conflict Peacebuilding." Guest Lecture in Politics 60: Comparative Politics of the Developing World, University of California, Santa Cruz (November 2016).
- "The Challenges of Post-Conflict Peacebuilding."
- Korbel School of International Studies, University of Denver (April 2016).
  - Denver Council on Foreign Relations, Denver (April 2016).
- "Petroleum Dependence and Conflict in Rentier States: A Case Study of Timor-Leste and Global Policy Implications." Watson Institute for International Affairs, Brown University, Providence (April 2015).
- "Public Service Provision as Peacebuilding: How Do Autonomous Efforts Compare to Internationally Aided Interventions?" Minerva Initiative Annual Conference, Washington, DC (September 2014).

### **Panels, Workshops, and Other Presentations** (last 5 years)

- "How Not to Bridge the Gap in International Relations." Center for International Security and Cooperation (CISAC) Fellows Policy Workshop, Stanford University (November 2022).
- "Denver Dialogues." Co-organizer and co-moderator. Josef Korbel School of International Studies (October 2022)
- "Advancement and Retention of People of Color in Global Affairs and Academia." International Career Advancement Program, Josef Korbel School of International Studies (September 2022).
- "Engaging Peacebuilding and Development Issues." International Policy Summer Institute, Bridging the Gap, Washington, DC (June 2022).
- "International Aid Partnership in Fragile States — A New Voices in International Security Workshop." Co-organizer. Bridging the Gap and U.S. Institute of Peace (May 2022).
- "Being an LGBTG IR Academic." Co-organizer and co-moderator. Outing IR series, Mortara Center for International Studies at Georgetown University and Josef Korbel School of International Studies at the University of Denver (May 2022).
- "Navigating the Field as a Queer / Trans / Nonbinary Person." Women in Conflict Studies Professional Development Series (February 2022).
- "One Year Later: Reflections on the January 6 Insurrection." Organizer, co-moderator, and panelist. Josef Korbel School of International Studies (January 2022).
- "Local-Level Collaboration: From Crisis to Opportunity." Organizer and moderator. Scrivner Institute of Public Policy, Josef Korbel School of International Studies (November 2021).
- "Making Sense of Afghanistan." Josef Korbel School of International Studies (September 2021).
- "Afghanistan in Context." Triangle Institute for Security Studies and the University of North Carolina Center for Middle East and Islamic Studies (August 2021).
- "Decolonizing Development: Theory and Practice." Decolonizing Development Series: Bridging the Gap

Between Academia, Implementation, and Justice. Josef Korbel School of International Studies–Posner Center for International Development (March 2021).

“Race and International Development.” Global Political Economy Project–Race Series, Mortara Center for International Studies, Georgetown University (March 2021).

“Foreign Policy Landscape for the Biden Administration.” Co-organizer and co-moderator. Sié Center for International Security & Diplomacy–Scrivner Institute of Public Policy–Center on American Politics, Josef Korbel School of International Studies (February 2021).

“Inauguration Day: What Can the Biden Administration Hope to Achieve?” Co-organizer, co-moderator, and panelist. Scrivner Institute of Public Policy–Center on American Politics, Josef Korbel School of International Studies (January 2021).

“Insurrection at the Capitol.” Co-organizer, co-moderator, and panelist. Scrivner Institute of Public Policy–Center on American Politics, Josef Korbel School of International Studies (January 2021).

“Enhancing Diversity and Strengthening Inclusion in Efforts to Bridge the Academia–Policy Gap.” Organizer and Chair. Bridging the Gap (May 2020).

“Will COVID-19 End Globalization As We Know It?” SNF Agora Conversations Webinar, Stavros Niarchos Foundation Agora Institute, Johns Hopkins University (May 2020).

“Mentoring, Relationships, and Networks.” Pay-It-Forward Workshop, ISSS–IS Annual Conference, Denver (October 2019).

“Digital Authoritarianism: Tools, Diffusion, and Responses — A New Voices in International Security Workshop.” Co-organizer and co-moderator. Bridging the Gap and Center on a New American Security, Washington, DC (September 2019).

“Am I Doing This Right?” Ignite Talk, Online Media Caucus. International Studies Association Annual Convention, Toronto (March 2019).

“Solutions: Integrating the Toolkit.” Panelist, Future Strategy Forum, Center for Strategic and International Studies, Washington, DC (May 2018).

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## **CONFERENCE PAPERS** (last 5 years)

“Peacebuilding and Post-Conflict Political Order in Historical Institutional Perspective.”

- ISSS–IS Annual Conference, Denver (October 2019).
- International Studies Association Annual Convention, San Francisco (April 2018).

“An Empirical Approach to Disentangling Statebuilding and Peacebuilding.” (with Naomi Levy and Jessica Piombo) American Political Science Association Annual Meeting, Boston (September 2018).

“The Effects of Aid Dynamics on State Authority, Effectiveness, and Legitimacy.” (with Naomi Levy and Jessica Piombo)

- International Studies Association Annual Convention, San Francisco (April 2018).

## **OTHER CONFERENCE ROLES** (last 5 years)

Discussant. “Author Meets Critics” Roundtable Panel on *Governing for Revolution: Social Transformation in Civil War*, by Megan Stewart. International Studies Association Annual Convention, Nashville (April 2022).

Discussant. “Author Meets Critics” Roundtable Panel on *Partial Hegemony: Oil Politics and International Order*, by Jeff Colgan. International Studies Association Annual Convention, Nashville (April 2022).

Panelist and Organizer. Roundtable on “What is Statebuilding?” International Studies Association Annual Convention, Nashville (March 2022).

Chair. Panel on “Theory and Practice of Foreign-Policy Relevant Research.” American Political Science Association Annual Meeting (September 2021).

Panelist. Roundtable panel on “What Do We Know about International State Building?” International Studies Association Annual Convention (April 2021).

Chair and Panelist. Roundtable panel on “Reimagining Global Liberalism.” International Studies Association Annual Convention (April 2021).

Discussant. Panel on “Monopolizing Legitimate Violence: States, (In)security, and Political Order.” International Studies Association Annual Convention (April 2021).

Discussant. “Connecting the Local to the International: Examining the Relationship Between International and Domestic Peacebuilding and Their Effects on Quality Peace.” Workshop at the Peace Science Society Annual Meeting (November 2020).

Discussant. “Author Meets Critics” Roundtable Panel on *Civil Action and the Dynamics of Violence*. ISSS–IS Annual Conference, Denver (October 2019).

Discussant, Panelist, and Organizer. Panel on “Building Political Order: Antecedents, Challenges, and Consequences.” ISSS–IS Annual Conference, Denver (October 2019).

Panelist. Roundtable panel on “Security Studies: What Qualifies?” ISSS–IS Annual Conference, Denver (October 2019).

Chair. Panel on “Fragility, Insecurity, and Actors in Post-Conflict Contexts.” ISSS–IS Annual Conference, Denver (October 2019).

Chair and Discussant. Roundtable panel on “Global Governance in Local War and Peace.” International Studies Association Annual Convention, Toronto (March 2019).

Co-Chair, Panelist, and Co-Organizer. Roundtable panel on “The Praxis–Scholarship Nexus in Peacebuilding and Statebuilding.” International Studies Association Annual Convention, Toronto (March 2019).

Discussant. Roundtable panel on “Disentangling Statebuilding and Peacebuilding.” International Studies Association Annual Convention, San Francisco (April 2018).

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## TEACHING

**Josef Korbel School of International Studies, University of Denver** (Sept 2020 – present)

Associate Professor

- “Introduction to Public Policy,” Fall 2022.
- “International Development Policy,” Winter 2021, 2022.
- “Values-Based Leadership in International and Public Affairs,” (co-instructor) Winter 2021, 2022.

**Department of National Security Affairs, Naval Postgraduate School** (Aug 2010 – July 2020)

Associate Professor

- “Political Economy of East Asia,” Spring and Summer 2011, 2012; Spring 2013; Summer 2014; Spring 2015; Spring 2016; Winter 2017; Winter 2018; Summer 2018; Fall 2019.
- “Comparative Political Economic Systems,” Spring and Summer 2011, 2012, 2013; Spring 2014; Summer 2015; Summer 2016; Summer 2018.
- “Special Issues in the Political Economy of Development,” Summer 2013, 2017; Winter 2018.



## **NON-TRADITIONAL TEACHING** (last 5 years)

- Organizer and Co-Instructor: International Studies Association Career Course on “Conducting Policy-Relevant and Responsibly Engaged Public Scholarship,” International Studies Association Annual Convention (Nashville, March 2022).
  - Co-instructor: “Unintended Consequences: How Good Faith Policy Advising and Interventions Can Lead to Bad Outcomes.” Module for the Responsible Public Engagement Institute, Sié Chéou-Kang Center for International Security and Diplomacy, University of Denver (May 2021).
  - Workshop lecture: “The Use of Scenario Thinking to Bridge the Gap.” New Era Foreign Policy Conference, Bridging the Gap. American University, Washington, DC (2012, 2014, 2016, 2018).
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## **UNIVERSITY SERVICE**

**Scrivner Institute of Public Policy** (Sept 2020 – present)  
**Josef Korbel School of International Studies, University of Denver**

Founding Director and Chair

- Position the Scrivner Institute as an inter-disciplinary and public-facing hub for research, events, and dialogue on contemporary local to global public policy challenges and opportunities.
- Lead new civil discourse programming at the Scrivner Institute and Korbel School and serve on leadership team developing Korbel School’s democracy initiatives.
- Serve as Chair and Degree Director of BA in Public Policy and Master of Public Policy degree programs. Renew the MPP curriculum, develop new instructional modalities, and build experiential elements into the MPP degree program.
- Plan Executive Master of Public Policy degree program for launch in Fall 2023.

**University of Denver** (Sept 2020 – present)

Committee Member, Josef Korbel School of International Studies

Korbel Faculty Council, 2021–present; Faculty Search Committee for three tenure-track Assistant Professors (Democratic Governance, Peace and Security, and Public Policy) and one senior hire (Environmental Sustainability), 2021; Faculty Search Committee (Chair) for Professor of the Practice of Public Policy, 2021; Faculty Search Committee (Chair) for Assistant Professor of Public Policy, 2020.

**Department of National Security Affairs, Naval Postgraduate School** (Oct 2019 – July 2020)

Associate Chair for Instruction

- Oversee departmental academic governance, including degree requirements, curriculum design, and course offerings and schedule. Lead departmental academic team, comprising academic associates for curricula and education technicians.
- Support department chair in matters of overall departmental governance; collaborate with department chair and vice-provost on academic program and accreditation reviews.

**Department of National Security Affairs, Naval Postgraduate School** (Oct 2015 – Sept 2018)

Academic Associate

Western Hemisphere Curriculum (Oct 2015 – Sept 2017); Middle East, South Asia, and Sub-Saharan Africa Curriculum (Oct 2016 – Sept 2018); Strategic Studies Curriculum (Oct 2017 – Sept 2018)

Ensure curriculum students meet program requirements through advising and course load review; approve thesis proposals and administer the curricular comprehensive exam; participate in broader departmental academic governance, including curriculum reviews.

## Naval Postgraduate School

(2013–2020)

Committee Member, Department of National Security Affairs

Tenure-track Annual Review Committee, 2018–2019; Doctoral Committee, 2013–2018; Global Connections Speaker Series Steering Committee, 2015–2017; Faculty Search Committee for Latin America Scholar, 2015; Thesis Process Improvement Committee, 2013.

Committee Member, University-level

Faculty Council, Scholarship Committee member (2018, 2019) and Chair (2020), Nominating Committee member (2012) and Chair (2013, 2014); Schieffelin Teaching Excellence Award Committee, 2016–2020; Provost's Strategic Planning Coordination Committee, 2017–2019; Department of National Security Affairs Chair Reappointment Committee, 2016; School of International and Graduate Studies Dean Reappointment Committee, 2014.

## ACADEMIC SERVICE

### Peer Reviewer

(ongoing)

Books: Cambridge University Press; Georgetown University Press; Oxford University Press; Stanford University Press.

Refereed journals: *Asia & the Pacific Policy Studies*; *Contemporary Security Policy*; *European Journal of International Relations*; *Governance: An International Journal of Policy, Administration, and Institutions*; *International Security*; *International Studies Quarterly*; *International Studies Review*; *Journal of Conflict Resolution*; *Journal of Global Security Studies*; *Journal of Politics*; *Public Administration and Development*; *Stability: International Journal of Security and Development*; *World Development*.

Grants and Fellowships: Minerva Research Initiative–University Research Grants (2017); United States Institute of Peace Jennings Randolph Peace Scholar Dissertation Fellowship (2019).

### Duck of Minerva

(July 2021 – present)

Editorial Team Member and Contributor

### Sié Chéou-Kang Center for International Security and Diplomacy

(May 2019 – present)

Josef Korbel School of International Studies, University of Denver

- Member of Responsible Public Engagement Board.
- Instructor in Responsible Public Engagement Institute.
- Member of faculty research team on “Promoting Ethical Approaches to Policy Engagement” project funded by the Carnegie Corporation of New York (2021–22 and 2023–24).

### International Security Studies Section (ISSS)

(March 2019 – present)

International Studies Association

- Governing Council Member (2019–2022): Member of 2019 ISSS Best Book Award committee; Member of 2020 ISSS Emerging Scholar Award committee.
- Member of ISSS Diversity Task Force; Session Facilitator for ISSS 2022 Pay-It-Forward Mentoring Program for Early Career Scholars of Color.
- ISSS Section Program Chair for ISA 2022 Annual Convention.
- ISSS Vice Chair (2023–2024).

### Bridging the Gap

(May 2010 – present)

Co-Founder and Co-Director

Part of leadership team that co-founded and now designs and manages a Carnegie Corporation-funded project devoted to the bridging of academia and practice on contemporary international policy issues.

- Principal Investigator for CCNY BTG grant at the Josef Korbel School of International Studies, University of Denver, 2023–25 (\$1,057,500).
- Design and deliver structured professional training for scholars of all ranks to develop policy-relevant research projects and disseminate their findings to audiences and communities beyond academia.
- Create opportunities for varied forms of policy-relevant research and build substantive links between scholars and practitioners on international policy issues.
- Mentor emerging scholars and promote diversity and inclusion in public-facing scholarship in international affairs.

**University of California, Berkeley**

(Sept 2005 – July 2007)

Research Fellow, Institute of International Studies

- Co-directed the International Dynamics of Emerging Powers research program.
  - Co-designed and implemented the New Era Global Foreign Policy Scenario Project.
  - Co-founded the New Era Foreign Policy Conference, an annual workshop for PhD candidates in international affairs interested in generating policy-relevant research projects.
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**PROFESSIONAL EXPERIENCE**

**The World Bank**

(August 2010 – Dec 2013)

Consultant, Social Development Department

- Lead investigator for project on successful institution-building in fragile states.

**The World Bank**

(Sept 2007 – July 2010)

Young Professional and Public Sector Specialist, East Asia and Pacific Region, Poverty Reduction and Economic Management Sector Unit

- Co-managed cross-regional, multi-country study on the political economy of natural resource-led development. Designed comparative methodology, led field research in Laos, Mongolia, and Timor-Leste, and co-authored synthetic volume.
- Led analytical work on civil service reform in Laos and Timor-Leste and governance and mining in Mongolia, aimed at enhancing developmental effectiveness of interventions.

**The World Bank**

(Summer 2002, Summer 2003)

Consultant and Summer Intern, East Asia and Pacific and South Asia Regions, Poverty Reduction and Economic Management Sector Units

- Conducted field-based analytical work on civil service reform in Cambodia and Afghanistan.

**The World Bank**

(Apr 1998 – July 2001)

Research Analyst, East Asia and Pacific Region, Poverty Reduction and Economic Management Sector Unit; and Consultant, Public Sector Group, Poverty Reduction and Economic Management Network

- Participated in field-based operational work on civil service reform in Cambodia and Timor-Leste and collected data on public sector institutions and basic governance and political indicators in East Asia.

**A.T. Kearney, Inc.**

(Sept 1997 – Mar 1998)

Business Analyst, Strategic Management Consulting General Practice

- Consulted with membership-based non-profit organizations on strategic direction.

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**PROFESSIONAL MEMBERSHIPS**

- International Studies Association
  - Women in Conflict Studies
  - American Political Science Association
  - Phi Beta Kappa Society
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